



STATEMENT ON INVOLVMENT WITH DEVELOPMENT AUTHORITY OF FULTON COUNTY

Since I began serving as a director on the board of the Development Authority of Fulton County (DAFC), I have been committed to creating affordable housing, jobs and economic investment for our communities. Since 2015, DAFC has executed nearly 200 projects that will grow Fulton County's tax base by more than \$90 million, created approximately 150,000 new jobs, and developed hundreds of new affordable housing units - mostly within the City of Atlanta.

In November 2020, I became an elected officer on the DAFC board. It was at that time, prior to the Atlanta Journal Constitution's articles, that I discovered several questionable pending financial transactions that I did not approve, and we subsequently developed our new, stronger financial policies. One of the most important of these is the new per diem policy, limiting directors to only one per diem payment per day. The new policy is in stark contrast to the orientation I received when I was first appointed in 2009. At the time, the former County Attorney served as secretary to the DAFC board, and she instructed me that per diems were treated as stipends for separate meetings, within a reasonableness of the duration and number of meetings held on the same day. The DAFC was my first board appointment that provided per diem payments to directors, and it is my understanding that the practice was instituted, as with similar organizations, to increase operational efficiency. In 2011, this practice also seems to have been confirmed by a review conducted by the County Clerk that shows our meeting expenses were covered per meeting. (See reference below.) When I accepted a committee assignment in 2019, I again received guidance to submit per diems for meetings related to the additional committee work since it was a separate activity from regular board work. It is also true that DAFC's annual audits never flagged the per diem practice or the process used as an issue.

Before I became an officer of the DAFC, my awareness of most of our financial practices was limited. Since becoming treasurer, **I have never approved nor collected per diems that were not in line with the new DAFC policy.** Since my service on the board began, I have collected per diems on average of less than \$5,000 per year. When you consider the many meetings I am expected to attend, one could easily conclude that the per diems collected were more than reasonable. The activities requiring my involvement have included:

- Regular monthly meetings mandated by the State
- Special called meetings

- Site visits on potential future economic development opportunities
- Regular M/FBE Committee meetings
- Quarterly meetings of the Joint Development Authority of Metro Atlanta

As you can see, there is significant amount of time spent shepherding activities requiring my involvement and attention. I would hope that the average of less than \$5,000 annual payments would not be viewed as abusive behavior.

In adherence to my own ethical standards and to assure there are no questions of impropriety, I will reimburse the DAFC for all per diem payments that I received for my work as an M/FBE Committee member in 2019. As former board member of Common Cause Georgia, I spent 10 years serving with Commissioner Lee Morris, Bill Bozarth and Emmet Bondurant championing public trust, accountability, and the good stewardship of public resources. My resolve in this regard has never been questioned and I will continue to follow the highest ethical practices as your next District 5 Councilmember.

EXHIBIT A



INTER-OFFICE MEMORANDUM
Office of the Clerk of the Commission

TO: Fulton County Board of Commissioners
FROM: Mark Massey, Clerk to the Commission
RE: Boards/Committees/Authorities
DATE: September 20, 2011

At the August 17, 2011 Board of Commissioners' recess meeting (under agenda item 11-0705 – Update on County Boards, Authorities, Committees, and Task Forces), members of the BOC requested that the Clerk compile information and make recommendations regarding ways to “clean-up” the current listing of Board/Committees/Authorities. I also developed a listing of Boards that receive stipends including a comparison of stipends paid to similar Boards in other jurisdictions.

At the September 7, 2011 Board of Commissioners' regular meeting (under agenda item 11-0775 - Request approval of Board Committee Review Process recommendations), members of the BOC requested that the Clerk coordinate with the County Attorney and separate the listing of Boards that were created by BOC policy from those created by other entities, thereby indicating what Boards the BOC has the authority/ability to abolish or restructure. As a result of conferring with the County Attorney, attached are the requested lists.

The listing of current Boards where the BOC makes appointments is separated by the entity that established them, and whether they are active or inactive is noted.

- Fulton County (43)
- City of Atlanta (4)
- State of Georgia (7)

Also attached is a list of sixteen (16) inactive Boards that are being recommended for abolishment, all of which were created by BOC policy.

Please let me know if I can be of further assistance.

Thank you.

cc: Zachary Williams, County Manager
R. David Ware, County Attorney

Boards Where the Commissioners Make Appointments: Fulton County

No.	Board Name	Established By	Date Established	Liaison	Active/ Inactive	Compensation Received/Set By	# of Members	# of BOC Appointed Members	Date of Last Meeting	Recommendation Abolish/Continue	Reason
1	ADMINISTRATIVE COMMITTEE OF THE FULTON COUNTY DEFINED CONTRIBUTION PLAN	County	2/6/2008	Finance	Active	None	9	3	8/24/2011	Continue	
2	ANIMAL CONTROL HEARING BOARD	County	5/16/1990	E&CD	Active	None	7	7	6/2010	Restructuring	This Board meets infrequently and they are not involved with the complaint process
3	ATLANTA-FULTON WATER RESOURCES COMMISSION	County	5/28/1986	WRC Staff	Active	None	7	3	2/20/2011	Continue	
4	BOARD OF ETHICS	County	1/5/2011	BOE Clerk	Active	\$150 Per Meeting/Fulton County	7	7	3/24/2011	Continue	
5	BOARD OF HEALTH	County	5/1/1991	Health & Wellness Staff	Active	\$50 Per Meeting/Fulton County	7	2	8/26/2011	Continue	
6	BUILDING AUTHORITY OF FULTON COUNTY	County	8/6/1980	Finance	Active	None	5	3	2/3/2010	Continue	
7	CHILD ATTORNEY BOARD	County	3/21/2007	Child Attorney Staff	Active	\$200 Per Meeting/Fulton County	5	1	6/14/2011	Continue	
8	CITY JAIL STUDY COMMITTEE	County	8/19/2009	County Manager	Active	None	4	3	8/22/2009	Continue	Judge Shoob's involvement
9	COMMISSION ON DISABILITY AFFAIRS	County	4/15/1992	EEO & Disability Affairs	Active	\$50 Per Meeting/Fulton County	16	14	8/17/2011	Continue	
10	COMMISSION ON ELDERLY AFFAIRS	County	10/26/1988	Office of Aging	Active	None	13	7	8/12/2011	Continue	
11	COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) ALLOCATION PROCESS CITIZEN REVIEW PANEL	County	3/18/1998	Housing & Human Services	Active	None	14	14	8/22/2011	Continue	
12	COMMUNITY RELATIONS BOARD FOR THE DETENTION CENTER IN SOUTH FULTON CENTER	County	10/6/2004		INACTIVE	None					
13	DEVELOPMENT AUTHORITY OF FULTON COUNTY	County	5/30/1973	Housing and Community Development	Active	\$100 Per Meeting/Fulton County	9	9	7/19/2011	Continue	
14	HOSPITAL AUTHORITY (FULCO)	County	4/4/1979		INACTIVE	None					
15	ECONOMIC DEVELOPMENT CORPORATION OF FULTON COUNTY	County	4/20/1983	Economic Development Corp.	Active	None	28	7	8/16/2011	Continue	